Report Date: May 11, 2005	U. S. DOE Project Director's Progress Report	Office of Science
Project Number: n/a	Title: U.S. I.H.C. Construction Project	Program: High Energy

Project Number: n/a Title: U.S. LHC Construction Project Program: High Energy Physics
Report Period: 2nd Quarter FY2005 Project: U.S. CMS Project Office: Fermi Site Office

SUMMARY ASSESSMENT

PROJECT MANAGEMENT

	Current	Previous			
	Quarter	<u>Quarter</u>			
Cost:	Satisfactory	Satisfactory	DOE Program Manager:	Tom Ferbel	Phone: (301) 903-4115
Schedule:	Satisfactory	Satisfactory	DOE Federal Project Director:	Pepin Carolan	Phone: (630) 840-2227
Technical:	Satisfactory	Satisfactory	Contractor Project Manager:	Dan Green	Phone: (630) 840-3104
Overall:	Satisfactory	Satisfactory			

COST/FUNDING (\$K)

CRITICAL DECISIONS

	Baseline	Current Estimate	Funding Received	<u>Number</u>	<u>Title</u>	<u>Baseline</u>	Actual/Forecast
DOE TPC:	147,050	147,050	141,554	CD-1	Approve Mission Need	12/97	12/97(A)
NON DOE 1 :	20,200	20,200	20,200	CD-2	Approve Baselines	12/98	12/98(A)
Total:	167,250	167,250	161,754	CD-3	Start Construction	12/97	12/97(A)
				CD-4A	Project 97% Complete	09/05	09/05(F)
				$CD-4B^2$	Project 100% Complete	09/08	09/08(F)

FUNDING PROFILE/COSTS

Per FY 2004 budget (\$M)

Cumulative through 3/31/05 (\$K)

	<u>Prior</u>	<u>FY05</u>	<u>FY06</u>	<u>FY07</u>	<u>Total</u>	Remaining Contingency:	7,292
DOE TPC:	135.99	5.564	4.200	1.300	147.050	Contingency/Remaining Costs ³ :	59%
NON DOE:	20.2	0.000	0.000	0.000	20.200	Costs Accrued:	142,971
TOTAL:	156.19	5.564	4.200	1.300	167.250	Open Commitments:	20,129

¹ National Science Foundation.

² US LHC Level 1 Baseline Change Proposal (USLHC BCP-001), established a two-phased CD-4 milestone. CD-4A = 97% complete. CD-4B remaining 3% of US commitments complete which are dependent upon the startup of the LHC. Funding profile is extended through FY07. No change in US LHC TPC.

³ Percentage Calculation: Remaining contingency divided by Remaining Work (Remaining Work = Estimate at Completion – Budgeted Cost of Work Performed).

SCHEDULE SUMMARY

Key US CMS Milestones Accomplished	Baseline Date	Actual Date
• ME-1025 – MUON ME+1/2 and ME+1/3 ready for installation	30-Mar-05	30-Mar-05
Key US CMS Milestones Upcoming	Baseline Date	Forecast Date
• HB-032 – HCAL Front-end electronics installation in readout boxes	30-Apr-05	30-Apr-05

NARRATIVE HIGHLIGHTS

As of March 31, 2005 the overall U.S. CMS construction project was 92% complete vs. the scheduled 94% complete. The project is performing well with respect to technical, cost and schedule. The endgame plan to complete the project in coordination with international CMS has been developed and appears reasonable. U.S. CMS is mitigating remaining project risk in Forward Pixels and Silicon Tracker by augmenting Pixel resources, further optimizing tracker production capability and working with CERN to increase parts flow. U.S. CMS had adopted the new CMS v34 schedule for those milestones not yet accomplished, and milestone dates are updated to CMS v34 schedule status.

- Endcap Muon (EMU): Production of Cathode Strip Chambers (CSCs) at Fermilab is complete, and the Final Assembly and System Testing (FAST) sites have ended operations. Installation of the CSCs onto the CMS Endcap Yoke (YE) is proceeding well within the scheduled time. Production of off chamber electronics is well underway and is expected to finish by the end of CY05 following on a successful 25 nsec test beam run in 2004.
- <u>Hadron Calorimeter (HCAL):</u> Front-end ASIC production is complete, and installation of the front-end electronics has begun. Preparations for the vertical slice tests in SX5 are proceeding following completion of the test beam run in October 2004.
- <u>Trigger and Data Acquisition System (TriDAS)</u>: Trigger production is underway, and prototype modules will be used in the SX5 slice test and serve as a portable trigger. Work on the Data Acquisition (DAQ) Technical Design Report (TDR) is complete. The U.S. groups have changed responsibility for purchases so as to advance the U.S. schedule for DAQ.
- <u>Electromagnetic Calorimeter (ECAL)</u>: The U.S. contribution to ECAL has been altered to conform to the new 1/4-micron ECAL electronics, with U.S. groups now involved also in the optical data links and low voltage supplies for ECAL, as well as the APDs and lasers for calibration.
- <u>Forward Pixels (FPix)</u>: The first 1/4-micron version of the readout chip (ROC) has been received and tested, and a second prototype run has been received and declared to be of production quality. Since the U.S. CMS effort depends on ROC parts flow, this success bolsters the FPix schedule. Procurement of the sensors has been started.
- <u>Silicon Strip Tracker (SiTrk):</u> Procurements of automation equipment at Fermilab and UC Santa Barbara are complete, and prototype modules, which exceed all specification, have been produced. All module components have entered production and production lines have doubled capacity; sensors will now be provided by Hammamatsu and a revised schedule has been made for SiTrk completion.
- <u>Common Projects(CP):</u> CP are very nearly complete except for delivery of the field mapper for the CMS magnet. This has slipped into FY05 in v34, so the milestone was revised to occur at the end of FY05.



Left- Installation of CMS Endcap Muon chambers by U.S. CMS personnel at SX-5.

Below- CMS Underground Experiment Hall, civil construction now complete, with lowering of first detector components expected early in 2006.



Left- CMS Hadron Calorimeter HE section on which U.S. CMS is doing cabling, testing and integration work.



BACKUP INFORMATION

Baseline Documents

- 1. LHC International Agreement and the Accelerator and Experiments Protocols approved Dec97 by DOE Secretary and NSF Director.
- 2. DOE/NSF Memorandum of Understanding on LHC approved Jun98, revised Dec99, by M. Krebs (DOE), and R. Eisenstein (NSF).
- 3. U.S. LHC Project Execution Plan rev1 approved Oct02, rev0 approved Dec98, by J. O'Fallon (DOE), and J. Lightbody (NSF).
- 4. U.S. CMS Project Management Plan approved Nov98, revised Dec02, revised Feb03 by J. O'Fallon (DOE), and J. Lightbody (NSF).

Alternate Cost Status Report (earned value) as of March 31, 2005 (\$K)

Cumulative to Date

At Completion

							The Completion	
WBS		Task					Contractor	Proj
Item	Contractor ⁴	Description	BCWS	BCWP	ACWP	Budget	Estimate	Manager
								Estimate
1.1		Endcap Muon	40,385	39,932	39,660	41,109	41,302	41,302
1.2		Hadron Calorimeter	44,105	42,959	41,540	44,442	44,306	44,306
1.3		Trigger & Data Acquisition	11,340	10,964	10,838	14,970	15,080	15,080
1.4		Electromagnetic Calorimeter	13,372	12,566	11,709	13,561	13,535	13,535
1.5		Forward Pixels	6,830	6,002	5,536	8,633	9,018	9,018
1.6		Common Projects	23,333	23,339	23,321	23,349	23,309	23,309
1.7		Project Office	6,962	7,471	6,804	7,166	7,079	7,079
1.8		Silicon Tracker	4,623	4,354	3,562	6,263	6,327	6,327
		Contingency				7,756	7,292	7,292
		U.S. Total Project Cost	150,951	147,588	142,971	167,250	167,250	167,250

Change Control Activity (1/05 – 3/05)

Baseline Control Level	Change Control Authority	# of Changes
Level 0	DOE –Dir Office of Science/NSF-Assoc Dir for Mathematical and Physical Sciences	Zero
Level 1	DOE/NSF Joint Oversight Group	Zero
Level 2	DOE/NSF Project Office	Four
Level 3	U.S. CMS Project Office	Three

Of the change requests approved for this quarter, 7 affected budget, 0 affected schedule, and 0 affected scope.

⁴ Fermilab is the Host Laboratory for the U.S. CMS Project. In addition to Fermilab, 38 universities participate in the U.S. CMS Project.

Report Date May 1, 2005	U. S. DOE Project Director's Progress Report	Office of Science
Project Number: n/a	Title: U.S. LHC Construction Project	Program: High Energy Physics
Report Period 2 nd Quarter	Project: U.S. ATLAS	Project Office: Fermi Site Office

SUMMARY ASSESSMENT

PROJECT MANAGEMENT

	Current Quarter	Previous Quarter			
Cost:	Satisfactory	Satisfactory	DOE Program Manager:	Tom Ferbel	Phone: (301) 903-4115
Schedule:	Satisfactory	Satisfactory	DOE Federal Project Director	: Pepin Carolan	Phone: (630) 840-2227
Technical:	Satisfactory	Satisfactory	Contractor Project Manager:	Bill Willis	Phone: (914)-591-2809
Overall:	Satisfactory	Satisfactory			

FUNDING (\$K)

CRITICAL DECISIONS

	<u>Baseline</u>	Current Est.	Funding	Number	<u>Title</u>	Baseline	Actual/Forecast
DOE TPC	102,950	102,950	97,831	CD-1	Approve Mission Need	12/97	12/97 (A)
NON DOE ⁵	60,800	60,800	60,800	CD-2	Approve Baselines	03/98	03/98 (A)
Total	163,750	163,750	158,631	CD-3	Start Construction	12/97	12/97 (A)
				CD-4A	97% Construction Complete	09/05	09/05 (F)
				$CD-4B^6$	100% Construction Complete	09/08	09/08 (F)

FUNDING PROFILE/COSTS

Per FY 2005 budget (\$M)

Cumulative through 3/31/05 (\$K)

	<u>Prior</u>	FY 05	FY06	FY07	FY08	<u>Total</u>	Remaining Contingency	10,848
DOE TPC	92.34	5.49	3.24	1.88	0.0	102.95	Contingency/Remaining Costs ⁷	92%
NSF	60.80	0.00	0.00	0.00	0.0	60.80	Costs Accrued	141,068
Total	153.14	5.49	3.24	1.88	0.0	163.75	Open Commitments	3,042

⁵ National Science Foundation (NSF)

⁶ US LHC Level 1 Baseline Change Proposal (USLHC BCP-001), established a two-phased CD-4 milestone. CD-4A = 97% complete. CD-4B remaining 3% of US commitments complete which are dependent upon the startup of the LHC. Funding profile is extended through FY07. No change in US LHC TPC.

⁷ Percentage calculation: Remaining Contingency divided by Remaining Costs where Remaining Costs = Budget at Completion - Actual Cost of Work Performed.

SCHEDULE SUMMARY

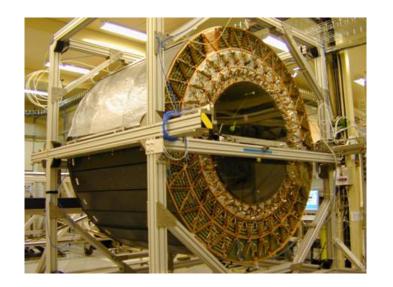
Baseline Date	Actual Date
02/05	03/05

Key Milestones Upcoming (Next Three Months)	Baseline Date	Forecast Date
Silicon ROD Testing Production/Testing Complete	06/04	04/05
 Muon Kinematic Mounts/Struts Production Complete 	11/04	07/05
TRT Barrel Construction Complete	01/05	05/05
Muon Align System Final Delivery	03/05	09/05

NARRATIVE HIGHLIGHTS

As of March 31, 2005 the project is nearly 96% complete, per the plan, reflecting the most recent update of cost and schedule estimates (Estimate-To-Complete '04) for the remaining work to complete the baseline scope. There are no major technical issues- all U.S. ATLAS subsystems are now in production and detector components are being successfully delivered to CERN. Cost and Schedule performance is very good. Contingency planning, prioritization and allocation strategies are focused on ensuring that adequate contingency levels can be maintained through project completion. The current U.S. ATLAS schedule meets ATLAS needs. Forecast dates above have been revised to reflect the latest schedule estimates. Below are a few highlights of the U.S. ATLAS construction project:

- Silicon: Pixel module production is going smoothly. Modules have been loaded on 20 sectors, proceeding well with 100% yield. All Silicon Strip (SS) construction is now 100% complete. 178 RODs are completed and tested, enough for the entire SS and two (of three) pixel layers.
- **TRT:** The final module was installed this quarter, along with the outer shell. Production for the TRT electronics continues. All (active readout) AR1 and AR2 boards have been installed on the detector.
- **<u>Liquid Argon</u>**: The refrigeration system has been completed, fully tested and accepted. The production of the Front End boards is progressing. All HV feedthroughs and filter crates have been installed.
- Tile: The ATLAS calorimeter calibration workshop was held. Production of the WLS fiber assemblies for the Gap scintillator modules has been completed.
- Muon: 235 of 240 US chambers have been integrated and 182 were cosmic tested and ready for integration. A strong effort is being made to ensure success of integration and production cosmic testing of the CSC chambers. Strut machining continued steadily. Good progress continues on the fabrication of the CSMs. Work continues on the alignment devices.
- **TriggerDAO:** First articles of Region of Interest Builder have been produced. Full production is planned for the next quarter. Work continued on the Data Acquisition Software system.



Left- ATLAS Barrel Transition Radiation Tracker with all modules installed in Building 180 at CERN.

Below- ATLAS End Cap Muon Chambers being readied for installation at CERN.



Left- BNL technicians installing ATLAS Electromagnetic Calorimeter (ECAL) Liquid Argon System Crates on the Barrel Cryostat at CERN in the ATLAS Cavern.

Below- ATLAS ECAL Cryo System Liquid Nitrogen Refrigerator installed at CERN.





BACKUP INFORMATION

Baseline Documents

- 1. U.S. CERN Agreement and the Accelerator and Experiments Protocols approved 12/97 by DOE Secretary and NSF Director.
- 2. DOE/NSF Memorandum of Understanding on LHC, approved 6/98, revised 12/99, by M. Krebs, DOE, and R. Eisenstein, NSF.
- 3. U.S. LHC Project Execution Plan approved 12/98 by J. O'Fallon, DOE, and J. Lightbody, NSF.
- 4. U.S. ATLAS Project Management Plan approved 3/98, revised 12/99, by J. O'Fallon, DOE, and J. Lightbody, NSF.

Alternate Cost Status Report (earned value) as of March 31, 2005 (\$K)

At Completion Cumulative to Date **WBS** Contractor⁸ Task **BCWS BCWP ACWP Budget** Contractor **Project** Item Description Estimate Mgr. Estimate 22,554 Silicon System 23,070 22,905 22.512 22,554 22,554 1.1 Transition Radiation Tracker 1.2 11,736 11,728 10,795 11,737 11,737 11,737 1.3 Liquid Argon Calorimeter 46,081 46,042 41,602 47,059 47,059 47,059 Tile Calorimeter 11.376 11,376 11,172 11,221 11,221 11,221 1.4 1.5 Muon Spectrometer 29,368 28,851 28,572 28,572 28,572 28,572 Trigger/Data Acquisition System 4,014 4,014 4,014 8,207 8,207 8,207 1.6 1.7 Common Projects 10,947 10,947 11,979 11,979 11,979 10,947 Education 178 1.8 178 178 286 286 286 1.9 Project Management 8,218 8,218 8,218 8,279 8,279 8,279 Technical Coordination 1.10 3,058 3,058 3,058 3,008 3,008 3,008 10,848 10,848 10,848 Contingency Items Outside the Baseline U.S. ATLAS Total 148,046 147,316 141,068 163,750 163,750 163,750

⁸ Brookhaven National Laboratory is the host lab for the U.S. ATLAS Project; there are 30 universities and 3 national laboratories participating in the project.

Change Control Activity (01/05 – 3/05)

Baseline Control Level	<u>Change Control Authority</u>	# of Changes
Level 0	DOE - Director, Office of Science/NSF - Associate Director for Mathematical and Physical	None
	Sciences	
Level 1	DOE/NSF Joint Oversight Group	None
Level 2	DOE/NSF Project Office	None
Level 3	BNL Associate Director for High Energy and Nuclear Physics/U.S. ATLAS Project Office	None

There were no BCPs approved this quarter.

Report Date: 27 April 2005 U. S. DOE Project Director's Progress Report Office of Science

Project Number: n/a Title: U.S. LHC Accelerator Construction Project Program: High Energy Physics Report Period: 2nd Quarter FY2005 Project Office: Fermi Site Office Location: Fermilab (Host Lab)

SUMMARY ASSESSMENT

PROJECT MANAGEMENT

	<u>Current Quarter</u>	<u>Previous Quarter</u>			
Cost:	Minor Concern	Minor Concern	DOE Program Managers:	Tom Ferbel	Phone: 301-903-4115
Schedule:	Minor Concern	Minor Concern		Bruce Strauss	Phone: 301-903-3705
Technical:	Satisfactory	Satisfactory	DOE Project Manager:	Pepin Carolan	Phone: 630-840-2227
Overall:	Satisfactory	Satisfactory	Contractor Manager:	Jim Kerby	Phone: 630-840-3595

FUNDING (\$K) CRITICAL DECISIONS

	Baseline	Current Est.	Funding	Number	<u>Title</u>	Baseline	Actual/Forecast
DOE TPC	110,000	110,000	108,789	CD-1	Approve Mission Need	12/97	12/97 (A)
NON DOE	0	0	0	CD-2	Approve Baselines	10/98	10/98 (A)
Total	110,000	110,000	108,789	CD-3	Start Construction	12/97	12/97 (A)
				CD-4	Construction Complete	09/05	09/05 (F)

FUNDING PROFILE/COSTS

Per FY 2005 Budget (\$M)

Cumulative through 03/31/05 (\$K)

	:	<u>Prior</u>	FY 05	<u>Total</u>	Remaining Contingency ⁹	430
DOE TPC	10	07.08	2.92	110.00	Contingency/Remaining Costs ¹⁰	21%
CERN	7	71.47	18.53	90.00	Costs Accrued	108,557
Direct ¹¹						
T	Cotal 17	79.34	21.45	200.00	Open Commitments	0

⁹ Based on an interim ETC incorporating change requests in process. The EAC is undergoing complete revision to evaluate cumulative cost /schedule impact of CERN delays.

Percentage calculation: Remaining Contingency divided by Remaining Costs where Remaining Costs = Budget at Completion - Budgeted Cost of Work Performed.

11 U.S. contributions to the LHC machine includes the \$110 million for the U.S. LHC Accelerator Project and \$90 million for CERN purchases from U.S. industrial suppliers.

SCHEDULE SUMMARY

Milestones Accomplished Since Last Report	Baseline Date	Actual Date
 First DFBX feedbox shipped to CERN 	June 04	January 05
 First Q3 quadrupole shipped to CERN 	August 04	January 05
 Superconducting cable sample testing completed 	April 05	February 05
Key Milestones Upcoming (Next Three Months)	Baseline Date	Forecast Date
 First D3 dipole shipped to CERN 	October 04	April 05

NARRATIVE HIGHLIGHTS

As of March 31, 2005, Project Management is processing a Baseline Change Proposal (BCP) to incorporate a revised estimate at completion (EAC) to accomplish the magnet repairs, rebuilds and re-testing needed. The schedule for completion is also revised to recover from the cumulative impact of earlier CERN delays that have impacted the project, and to restore needed float to the U.S. schedule. A reallocation from the CERN Direct funds to the production/testing fabrication effort has been requested as a part of this BCP to support the revised EAC. The contingency reported reflects what is actually available, but prior to incorporating all cost increases associated with the revised Estimate to Complete. It is anticipated that his contingency and a portion of the additional re-allocated CERN Direct funds (once approved by the BCP) will be used to implement the estimate to complete for the remaining project work scope. With the BCP approved, up to an additional ~\$1M will then be available as contingency to address remaining project technical, cost and schedule risk remaining. The project is working with DOE to develop and approve the baseline change proposal to implement the changes needed.

- [Fermilab] Four of nine Q1 quadrupoles (contain KEK cold masses) and four of nine Q2 quadrupoles have been shipped to CERN. The first Q3 quadrupole (contains a KEK cold mass) was assembled, successfully cold tested, and shipped to CERN. A completed Q2 is under test. The second Q3 quadrupole has been assembled and it being prepared for shipment. The first phase of a two-phase warm fit-up of the inner triplet was conducted at CERN.
- [BNL] All of the D1 dipoles are at CERN. Eight of nine D2 dipoles are at CERN. The last D2 has been reworked and is accepted by CERN for shipment. All three D3 dipoles are assembled. The first D3 has been successfully tested and will be shipped to CERN early next quarter. The second has been tested and the third is being prepared for the test stand. One of three D4 dipoles is at CERN. Of the remaining two, one is ready to ship and the other will be tested after the D3. Superconducting cable testing was terminated by the end of the quarter as planned.
- [LBNL] The first two of eight cryogenic feedboxes were completed and shipped to CERN in time for the trial fit-up of the first inner triplet. The third feedbox is complete, the fourth nearly so and both will be shipped to CERN early next quarter. Assembly of the fifth and sixth feedboxes has begun. Assembly continues to move along rapidly due to experience gained on the earlier units.



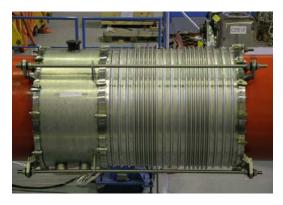
Left – Overhead view of warm fit-up activities at CERN. Q1 quadrupole (orange) is in foreground. Q2 and Q3 (also orange) are in line with Q1 and further back. Another Q2 is to right of string and two DFBX feedboxes are in foreground to right.



Above – Interconnect between Q1 and Q2 with cryogenic pipes connected.



Above – DFBXD feedbox awaiting inspection at CERN.



Above – Interconnect between Q1 and Q2 closed and ready for vacuum pump down test.



Above – Interconnect between Q2 and Q3 with cryogenic pipes connected.

BACKUP INFORMATION

Baseline Documents

- 1. U.S. CERN Agreement and the Accelerator and Experiments Protocols approved 12/97 by the DOE Secretary and NSF Director.
- 2. DOE/NSF Memorandum of Understanding on LHC, approved 6/98, revised 12/99, by M. Krebs, DOE, and R. Eisenstein, NSF.
- 3. U.S. LHC Project Execution Plan rev1 approved 10/02, rev0 approved 12/98 by J. O'Fallon, DOE, and J. Lightbody, NSF.
- 4. U.S. LHC Accelerator Project Management Plan approved 10/98, by J. O'Fallon, DOE, and J. Lightbody, NSF.

Alternate Cost Status Report (earned value) as of March 31, 2005 (\$K)

Cumulative to Date

At Completion¹²

WBS Item	Contractor	Task Description	BCWS	BCWP	ACWP	Budget ¹⁴	Contractor Estimate ¹⁵	Project Mgr. Estimate
1.1		Interaction Region Components	63,828	63,240	63,657	64,658	66,221	64,658
1.2		RF Straight Section	15,854	15,718	15,049	15,757	15,912	15,757
1.3		Superconducting Wire and Cable	11,846	11,686	11,156	11,850	11,850	11,850
1.4		Accelerator Physics	3,359	3,359	3,288	3,359	3,359	3,359
1.5		Project Management	13,105	13,103	15,406	13,165	13,165	13,165
		Contingency		·		1,211	-507	1,211
		U.S. LHC Accelerator Total	107,991	107,105	108,557	110,000	110,000	110,000

Change Control Activity (01/01/05 – 3/31/05)

Baseline Control LevelChange Control Authority# of ChangesLevel 0DOE - Director, Office of ScienceNoneLevel 1DOE/NSF Joint Oversight GroupNoneLevel 2DOE/NSF Project OfficeFive*

^{*} Change requests in process to address increased parts costs, fabrication and tooling for replacement quads, cold testing of spare dipoles and vendor contract modifications needed to hold schedule.

¹² At completion estimates for the WBS Level 2 elements include G&A and overhead charges for the three laboratories. These costs are tracked separately.

¹³ The U.S. LHC Accelerator Project includes Fermilab, Brookhaven National Laboratory, and Lawrence Berkeley National Laboratory. Fermilab is the lead laboratory.

¹⁴ A number of project change requests are in process and have not been fully implemented in the budget; these changes reduce contingency in the budget from \$1,211K to \$430K, and further contingency utilization is anticipated to overcome technical challenges.

¹⁵ The Contractor Estimate revision is in progress to address the cumulative cost/schedule impacts of CERN delays across the project; it is now estimated that remaining contingency will not be sufficient to cover anticipated cost and contingency needs; a Baseline Change Proposal is in being prepared to address this situation.